

University Strategic Plan (USP) Consultation November 2022

Background:

The university is launching a process to develop our next strategic plan, the successor to *For the Public Good*. Building on the organizational transformation of the last two years and the One University model, the new USP is intended to engage the whole of the university community and shape our aspirations for the coming years.

The USP process is guided by a steering committee, chaired by the Interim Provost & Vice-President (Academic) and including faculty, staff, and students from across the university. Membership and Terms of Reference for the Steering Committee are available here.

Consultation process:

The first phase of consultation is launching with a town hall session on November 2, and will continue through the fall semester. This phase is intended to gather input on the university's key strengths and opportunities for the future and to identify key themes for exploration in the second phase of consultation in January.

Consultation this semester will include: the Board of Governors, committees; discussion at existing bodies (e.g. SU and GSA Councils, Chairs' Council, University Research Policy Committee, Deans' Council); Senate; alumni; online input; and smaller <u>roundtable discussions</u> to be held in each faculty and with other constituencies and groups (e.g. ATS, students, student service staff).

In addition, the university is consulting throughout the strategic planning process with external stakeholders. These include government, research and funding agencies, community and non-profit sector partners, research partners, industry partners, donors, honorary doctorate recipients, and Indigenous communities (building on the ongoing engagement that informed *Braiding PAst, Present and Future: University of Alberta Indigenous Strategic Plan*).

Consultations will be informed by an environmental scan (Attachment 1) and structured by the following questions:

- 1. When you think about the University of Alberta and what it does particularly well, what achievement or practice makes you most proud?
- 2. Conversely, where does the University most need to improve?
- 3. What do you think are the main economic and socio-political changes that will be affecting higher education, society, and the environment over the next ten to fifteen years?
- 4. What's the greatest thing you could imagine the university accomplishing over the next 20 years?
- 5. How does the University of Alberta most directly meet the needs of the people and the world it serves?
 - a. What measures (including investments in people, resources, and programs) could the university take to improve our university? How would taking these measures

translate into a better university, a better Alberta, and stronger relationships with Indigenous nations?

In the second phase of consultation, beginning in early 2023, the steering committee will launch a set of surveys to solicit more focused input on the key themes, release and consult on a "What We Heard" document, and review consultation findings with governance bodies. Details and opportunities to participate will be released through the USP website and communicated directly to key stakeholders.

Attachments:

Environmental Scan
Online Feedback Form